



**Summary of the decisions taken at the meeting
of the Executive held on Monday 3 March 2014**

1. Date of publication of this summary: Wednesday 5 March 2014
2. Decisions (if any) taken as a matter of urgency under Overview and Scrutiny Procedure Rules as set out in the Constitution (and not therefore subject to the call-in procedure): None
3. Date by which notice of call-in of any of the following decisions must be received in writing by the Chief Executive (see notes below):- Noon on Monday 10 March 2014
4. Notes:-
 - (a) For background documentation to the following decisions, please refer to the agenda and supporting papers (copies of which are available on the Council's website (www.cherwell.gov.uk) or from Democratic Services);
 - (b) Notice of call-in must be submitted in writing, by email or text to the Chief Executive by the deadline specified above, and must state the reason or reasons why "call-in" has been requested;
 - (c) Call-in can be requested by any six non-executive members of the Council.
However, if at any point during a municipal year the total number of opposition councillors is six or less the total number of non-executive members required to call-in a decision shall be the total number of opposition councillors less two.
 - (d) Decisions not called-in by the deadline specified above will become effective immediately the deadline has expired (unless they are recommendations to the Council).
 - (e) The Council has stipulated that the call-in procedure should not be used to challenge decisions as a matter of course and should be used only when fully justified.

**Sue Smith
Chief Executive**

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Agenda Item 7 Child Sexual Exploitation and Safeguarding</p> <p>Report of Head of Community Services</p> <p>Purpose of Report</p> <p>To set out the role the Council plays in Safeguarding children and vulnerable adults, to advise on the Council's response to the issues around Child Sexual Exploitation (CSE), and to inform the Executive on the Community Safety Partnership's CSE action plan.</p> <p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To note the work across</p>	<p>Resolved</p> <p>(1) That the work across Oxfordshire and through the Oxfordshire Safeguarding Children's Board in relation to Child Sexual Expolitation and Safeguarding children and vulnerable adults be noted.</p> <p>(2) That the Council's role in Safeguarding and the Community Safety Partnership's action plan developed in response to Child Sexual Expolitation be noted.</p>	<p>Safeguarding practices within the Council are well developed. Safeguarding Policy has been reviewed and training and awareness raising is maintained.</p> <p>Work on Child Sexual Exploitation has been picked up in Cherwell by the Community Safety Partnership (CSP) and an Action Plan established that the CSP Board will be responsible for.</p>	<p>Given the nature of the report no alternatives have been considered</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Oxfordshire and through the Oxfordshire Safeguarding Children's Board in relation to CSE and Safeguarding children and vulnerable adults.</p> <p>1.2 To note the Council's role in Safeguarding and the Community Safety Partnership's action plan developed in response to CSE.</p>				
<p>Agenda Item 8 Petitioning the Hybrid Bill on High Speed 2 (HS2)</p> <p>Report of Head of Strategic Planning and the Economy</p> <p>Purpose of report</p> <p>To consider the need to</p>	<p>Resolved</p> <p>(1) That it be agreed that Cherwell District Council petition to oppose the hybrid bill for High Speed 2 (HS2).</p> <p>(2) That the following</p>	<p>The impact upon the district and its residents of proposed mitigation measures is anticipated to be very high. Officers do not feel that the published material provides sufficient reassurance that adequate mitigation will be implemented.</p>	<p>The alternative is not to petition. This option is not recommended as the impact upon the district and its residents of proposed mitigation measures is anticipated to be high.</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>petition during the passage of the Hybrid Bill on HS2</p> <p>To consider recommending to Full Council that a resolution is passed opposing the HS2 Bill.</p> <p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To consider whether Cherwell District Council should petition to oppose the hybrid bill for HS2.</p> <p>1.2 Subject to 1.1 above, to discuss and agree potential petitioning matters as listed in 3.11 below</p> <p>1.3 To consider and, if appropriate, to recommend to Full</p>	<p>petitioning matters be endorsed:</p> <ul style="list-style-type: none"> • Noise Standards • Visual Impact and Intrusion • Local Design Standards • Construction Issues • Height of Line <p>(3) That the Chief Executive be requested to call an additional meeting of Council at which Full Council be recommended to pass a resolution opposing the hybrid bill pursuant to section 239 of the Local Government Act 1972 as a necessary pre-requisite to formal petitioning.</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Council that a resolution is passed opposing the hybrid bill pursuant to section 239 of the Local Government Act 1972 as a necessary pre-requisite to formal petitioning and request the Chief Executive to call an additional meeting of Council.</p>	<p>(4) That officers be requested to include the financial effects in relation to recommendation to Full Council relating to the passing a resolution to oppose the hybrid bill.</p> <p>(5) That officers be requested to look into a separate workstream to address opportunistic traffic through the villages of north Oxfordshire that may result from the construction phase and how that problem is to be addresses with Oxfordshire County Council highways.</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Agenda Item 9 Oxfordshire Strategic Economic Plan</p> <p>Report of Director of Development</p> <p>Purpose of report</p> <p>For members of the Executive to note and consider the current versions of the South East Midlands and Oxfordshire Enterprise Partnerships Strategic Economic Plans.</p> <p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To note and consider the Oxfordshire and South East Midlands Strategic Economic Plans.</p>	<p>Item withdrawn</p>	<p>n/a</p>	<p>n/a</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>1.2 To note the proposed governance arrangements in respect to the Oxfordshire plan in particular, and to agree to receive future reports which will provide the detail of what the Joint Statutory Committee will be responsible for and the areas of delegation.</p> <p>1.3 To delegate authority to the Chief Executive in consultation with the Leader of the Council to endorse if required the final Strategic Economic Plans prior to their submission to Government.</p>				

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Agenda Item 10 Oxford and Oxfordshire City Deal</p> <p>Report of Director of Development</p> <p>Purpose of report</p> <p>For Members of the Executive to note the City Deal and, in particular, to have regard to those aspects of the document which will have an impact on this Authority.</p> <p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To note the report and in particular those aspects which will have a potential impact on Cherwell.</p>	<p>Resolved</p> <p>(1) That the report and in particular those aspects which will have a potential impact on Cherwell be noted.</p> <p>(2) That the intention to create a Joint Committee under the Local Government Act 1972 and the Local Authorities (Arrangement for the Discharge of Functions) (England) Regulations 2012 be noted.</p>	<p>The deal brings with it a significant number of challenges, but also a significant amount of funding which would not normally have been available. By signalling ambition in this way, it also paves the way for the production of the Local Enterprise Partnerships Strategic Economic Plan and, ultimately, a Growth Fund Bid.</p>	<p>Option 1: To note the plan and the envisaged governance arrangements. This is the preferred option and supported by the information in the report.</p> <p>Option 2: Executive could refuse to support the document or engage in the process, but this is not recommended in view of the fact that the City Deal has already been agreed and there are significant amounts of funding involved.</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>1.2 To note the intention to create a Joint Committee under the Local Government Act 1972 and the Local Authorities (Arrangement for the Discharge of Functions) (England) Regulations 2012.</p>				
<p>Agenda Item 11 Performance and Risk Management Framework 2013/14 Third Quarter Performance Report</p> <p>Report of Head of Transformation</p> <p>Purpose of Report</p> <p>This report covers the Council's performance for the period 1 October 2013 – 31</p>	<p>Resolved</p> <p>(1) That the following achievements be noted:</p> <p>Cherwell: A District of Opportunity</p> <ul style="list-style-type: none"> Support vulnerable residents, focussing on homelessness prevention & housing advice is 	<p>This report presents the Council's performance against its corporate scorecard for the third quarter of 2013/14. It includes an overview of successes, areas for improvement and emerging issues to be considered.</p>	<p>Option 1: To note the report</p> <p>Option 2: To request additional information on items and/or add to the work programme for review and/or refer to Overview and Scrutiny.</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>December 2013 as measured through the Performance Management Framework.</p> <p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To note the many achievements referred to in paragraph 3.1.</p> <p>1.2 To identify any performance related matters for review or consideration in future reports identified in paragraph 3.2.</p> <p>1.3 To note progress on issues raised in the Quarter two performance report highlighted in paragraph 3.3.</p>	<p>reporting as Green*. We have maintained good performance in delivering homeless prevention focused services. In this quarter the Housing Needs Team opened 233 prevention cases, of these, 101 only required advice, 11 did become homeless and 116 were prevented from becoming homeless through casework intervention. In the period a total of 31 homeless applications were taken and 10 full duties accepted.</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>This represents only 13% of those approaching the Housing Needs Team stating they are in housing crisis.</p> <ul style="list-style-type: none">• Number of households living in temporary accommodation is reporting as Green*. At the end of December 13 there were 28 Households in Temporary Accommodation, the number has gone down mainly as a result of being able to successfully discharge our duties and enable applicants to move on to secure			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>settled accommodation, whilst keeping the numbers of those presenting for homeless duties low due to the continued focus on homeless prevention.</p> <ul style="list-style-type: none"> • Processing of major applications within 13 weeks (%) is reporting as Green*. The improvement measures have resulted in a sustained increase in performance this year to date. Quarter 3 performance of 80% represents a significant improvement on 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>historic performance.</p> <ul style="list-style-type: none">• Processing of minor applications within 8 weeks is reporting as Green. Performance this quarter has continued to show improvement, following the action taken during the previous quarter improved. As anticipated, the backlog in registration took some time to take effect, but the improvement is now expected to be maintained. This reported as Amber last quarter.• Average time taken to process new			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>Housing Benefit Claims (days) is reporting as Green. A further improvement reflecting the fact that the backlog from summer has been cleared. Performance year to date: 16.74. This reported as Amber last quarter.</p> <ul style="list-style-type: none">• Protect and enhance the quality of the built environment by completion of Conservation Area Reviews and strong design guidance for all new developments is reporting as Green. The issues reported in the last			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>quarter have now largely been resolved. A new conservation officer has been recruited, who is proving to be a real asset to the team. The level of pre application advice and planning and listed building applications being managed by the team is very high at the moment, which has led to some of the strategic, longer term projects taking longer than initially planned. Conservation Area Appraisals are on target and there are four appraisals</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>and management plans which are very close to being published and should be signed off in the next month. This reported as Amber last quarter.</p> <ul style="list-style-type: none"> • % houses developed on previously developed land is reporting as Green*. 34 of the 74 houses completed in Quarter 3 were on previously developed land. This brings the number to 103 out of 275 year to date. This reported as Red last quarter. 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>A Cleaner Greener Cherwell</p> <ul style="list-style-type: none"> • Work with partners to improve the energy efficiency of homes & enable more residents to achieve affordable energy bills is reporting as Green. Work to engage with the Cherwell public included :- reprinting and distributing the leaflet on how to reduce energy wastage at home and save money; roadshows to engage with residents directly as part of the Christmas lights events in Kidlington, Banbury 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>and Bicester; funding application for heat district network (DECC) to explore the feasibility of using the heat from the energy generated from waste at the Ardley plan; setting up a working group for solar community pv scheme by approaching businesses in Bicester to have solar panels installed and to use the feed in tariff for further retrofit /energy saving work with Bicester residents.</p> <ul style="list-style-type: none"> • Work with partners to progress the 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>delivery of the Masterplan for Bicester is reporting as Green. The Masterplan is making considerable progress and is on track for the initial presentation of the plan to CDC for end Quarter 1, 2014/15. There remain some issue such as traffic modelling that are yet to be completed and could impact on timescales for completion of the masterplan.</p> <p>A Safe, Healthy and Thriving District</p> <ul style="list-style-type: none"> • Number of risk 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>based food premises inspections completed is reporting as Amber. The team remain on target to finish at 100% despite lower than anticipated figures for Quarter 3. This was due in part to a number of food poisoning outbreaks and food alerts from the Foods Standard Agency Year to date performance 458 against target of 436. This had reported as Red last quarter.</p> <ul style="list-style-type: none"> • % nuisance cases responded to within the prescribed 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>period (a maximum of 48 hours) is reporting as Green. During the quarter 250 service requests were responded to within the time frame out of 251 received</p> <p>An Accessible Value for Money Council</p> <ul style="list-style-type: none"> • Improve levels of satisfaction with and access to information provided by the Council is reporting as Green. Engagement via social media continues to increase with Facebook likes up almost 1.5k on the last quarter to 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>2223. Twitter followers have also increased to 4173. Additional services have been made available online and URL's are being changed to ensure they are 'friendly' and more customer focussed.</p> <ul style="list-style-type: none"> • Deliver a council tax increase in 2014/15 which is below inflation is reporting as Green. The Council tax increase will be set in February but will be below inflation at 0% <p>(2) That the following performance related matters be identified</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>for review or consideration in future reports:</p> <p>Cherwell: A District of Opportunity</p> <ul style="list-style-type: none"> • Deliver 500 new homes including through planned major housing projects is reporting as Red. House building in the district has been slow due to the recent market conditions therefore it is possible that the end of year target would not be met. However the Council had released a number of large strategic sites in 2013 which 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>have either received planning permission or resolution to approve, with a view to improving delivery. These sites include: Land east and west of Southam Road, North of Hanwell Fields and West of Bretch Hill. Work has also commenced on the Bankside site at Banbury, and other sites in the rural areas such as Arncott and Milcombe are well underway.</p> <p>A Cleaner, Greener District</p> <ul style="list-style-type: none"> • Tonnage of waste 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>sent to landfill is reporting as Amber. The amount of residual waste sent to landfill is above target. Total waste sent to landfill this year to-date is 19,326 tonnes against a target of 17,700. At the same time last year 18,304 tonnes had been sent to landfill. The Environment Agency introduced changes last year which requires street sweepings to be landfilled whereas previously they were recycled. Discussions are being held with</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>Oxfordshire County Council to seek alternative arrangements for these to be recycled. Note: December figures are provisional.</p> <ul style="list-style-type: none"> • Number of flytips is reporting as Amber. There has been a small rise in flytipping following a small fall last year. Comparable year to date figure for 2011/12 was 272. This was reporting as Red last quarter. <p>A Safe, Healthy & Thriving District.</p> <ul style="list-style-type: none"> • Reduce domestic burglary incidents reported by 2% 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>(per 1000 Popn.) is reporting as Red. December tends to be the turning point in all crime and therefore a reduction in burglary is anticipated during next quarter.</p> <p>An Accessible Value for Money Council</p> <ul style="list-style-type: none"> • Car parking revenue (Cash machines & Ringgo) is reporting as Red. Quarter 3 saw a further reduction in car park income. This is in the main due to income reduction from operating a reduced number of 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>car parks in Bicester and the opening of Sainsbury's, a greater impact than was initially projected.</p> <ul style="list-style-type: none"> • Sickness absence - Average days sickness absence per FTE – we are unable to report this quarter due to changes in the Payroll system and not being able to run reports at this time. We will report on Quarter 3 and Quarter 4 together. <p>(3) That progress on issues raised in the Quarter two performance report be noted.</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Agenda Item 12 Quarter 2 2013/14 Finance Report</p> <p>Report of Director of Resources</p> <p>Purpose of Report</p> <p>This report summarises the Council's Revenue and Capital performance for the first nine months of the financial year 2013-14 and projections for the full 2013-14 period. These are measured by the budget monitoring function and reported via the Performance Management Framework (PMF).</p> <p>To receive information on treasury management</p>	<p>Resolved</p> <p>(1) That the projected revenue and capital position at December 2013 be noted.</p> <p>(2) That the quarter 3 (Q3) performance against the 2013-14 investment strategy and the financial returns from the two funds be noted.</p> <p>(3) That the contents and the progress against the Corporate Procurement Action Plan and the procurement savings achieved at December 2013 be noted.</p>	<p>In line with good practice budget monitoring is undertaken on a monthly basis within the Council. The revenue and capital position is reported monthly to the Joint Management Team and formally to the Executive on a quarterly basis. This report includes the position at Q3.</p>	<p>Option 1: This report illustrates the Council's performance against the 2013-14 Financial Targets for Revenue, Capital, Treasury and Procurement Monitoring. As this is a monitoring report, no further options have been considered. However, members may wish to request that officers provide additional information.</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>performance and compliance with treasury management policy during 2013-14 as required by the Treasury Management Code of Practice.</p> <p>Recommendations</p> <p>The Executive is recommended:</p> <p>1.1 To note the projected revenue and capital position at December 2013.</p> <p>1.2 To note the quarter 3 (Q3) performance against the 2013-14 investment strategy and the financial returns from the two funds.</p> <p>1.3 To note the contents and the progress</p>				

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>against the Corporate Procurement Action Plan (detailed in Appendix 1) and the procurement savings achieved at December 2013 (detailed in Appendix 2).</p>				
<p>Agenda Item 13 Transformation Working Group Terms of Reference Report of Chief Executive Purpose of Report To adopt formal terms of reference for the Transformation Working group involving members and officers of this Council (SNC), Cherwell District Council (CDC) and Stratford-on-Avon District Council (SDC).</p>	<p>Resolved</p> <p>(1) That the terms of reference for the Transformation Working Group (annex to the minutes as set out in the Minute Book) be adopted.</p>	<p>The draft Terms of Reference have been considered and endorsed by the Transformation Working Group and CDC/SNC/SDC Joint Arrangements Steering Group and are being recommended to all three councils for adoption.</p>	<p>Option 1: To amend the proposed terms of reference, but this is not recommended as they have the support of all three sets of Council members on the Transformation Working Group and CDC/SNC/SDC Joint Arrangements Steering Group and would delay the Group carrying out its functions.</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>Recommendations</p> <p>The meeting is recommended:</p> <p>1.1 To adopt the terms of reference for the Transformation Working Group at Appendix 1.</p>				
<p>Agenda Item 14 Acquisition of Graven Hill</p> <p>Report of Director (Bicester)</p> <p>Purpose of report</p> <p>To update on the negotiations with MOD on the potential acquisition of Graven Hill and the options for developing the site.</p> <p>Recommendations</p>	<p>Resolved</p> <p>(1) That the business case for the acquisition of Graven Hill (subject to due diligence being completed) in order to enable the development of the UKs first large scale self build housing scheme (exempt annex to the minutes as set out in the</p>	<p>The business case sets out why officers are recommending that the Council acquires Graven Hill. It is likely that this is a 'once in a lifetime' opportunity for the Council to make an investment with this level of financial return and deliver such far reaching social and economic outcomes for local people. All development carries risk and this proposal brings with it the requirement for significant investment</p>	<p>Due to the Statement of Intent, there are really only two options available to the Council: to acquire the site or not to acquire the site. A 'compromise' of say the council acquiring with another organisation would require the site to be advertised on the open market which would trigger an updated valuation. This is because the Statement of Intent signed in 2013 related to an off-</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>The meeting is recommended:</p> <p>1.1 To approve the business case for the acquisition of Graven Hill (subject to due diligence being completed) in order to enable the development of the UKs first large scale self build housing scheme (Appendix 2).</p> <p>1.2 To note the synergies between the Eco Bicester One Shared Vision and the vision for a Graven Hill community that includes a low carbon energy strategy, improved health and wellbeing outcomes, and community led leisure outcomes that include public access to</p>	<p>Minute Book) be approved.</p> <p>(2) That the synergies between the Eco Bicester One Shared Vision and the vision for a Graven Hill community that includes a low carbon energy strategy, improved health and wellbeing outcomes, and community led leisure outcomes that include public access to properly managed 38.5 hectare community woodland be noted.</p> <p>(3) That the potential of delivering the Graven Hill vision to create 2000 new jobs including</p>	<p>from the council. The financial return on investment speaks for itself in the business case. This financial return on investment will put the council in a much stronger position in the future and the return can be invested into other opportunities across the district. The return on investment is of course more than just financial. The vision for Graven Hill has an opportunity to deliver far reaching social and economic outcomes that are unlikely to be delivered to the same extent or within the same timescales if led by a private sector developer.</p> <p>Therefore the recommendation of this report is for the Council to acquire Graven Hill in order</p>	<p>market sale to Cherwell District Council, further reinforced by Crichel Down rules mean that this can only be to the Council as it has Compulsory Purchase Powers.</p> <p>Option 1: The recommended option is for the council to acquire Graven Hill.</p> <p>Option 2: The alternative option is that the Council can choose to not acquire Graven Hill. As set out in section 6.1 this is possible but not recommended as this will be a missed opportunity and risks yet another site securing planning permission with a long time before homes are actually built.</p>	

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>properly managed 38.5 hectare community woodland.</p> <p>1.3 To note the potential of delivering the Graven Hill vision to create 2000 new jobs including apprenticeships.</p> <p>1.4 To approve the acquisition of Graven Hill (Appendix 1) at the agreed purchase price detailed in Appendix 2 and add the scheme to the Council's capital programme.</p> <p>1.5 To approve the use of internal capital resources to meet the payments due at exchange and completion of contract.</p>	<p>apprenticeships be noted.</p> <p>(4) That the acquisition of Graven Hill (annex to the minutes as set out in the Minute Book) at the agreed purchase price detailed in the exempt annex to the minutes (as set out in the Minute Book) be approved and that the scheme be added to the Council's capital programme.</p> <p>(5) That the use of internal capital resources to meet the payments due at exchange and completion of contract be approved.</p> <p>(6) That the use of</p>	<p>to gain control of the land to realise the full potential this vision has to offer.</p>		

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>1.6 To approve the use of borrowing to fund the phased payments for Phase 1 and Phase 2 of the site acquisition as detailed in Appendix 1 and 4.</p> <p>1.7 To endorse the setup of a “Graven Hill Equalisation reserve” to minimise the borrowing impact on the Council’s net revenue budget as stated in Appendix 4.</p> <p>1.8 To request a further report at the June 2014 meeting of the Executive , setting out the business case for the governance model for the delivery of the site and proposed legal structure to facilitate the Council’s role as</p>	<p>borrowing to fund the phased payments for Phase 1 and Phase 2 of the site acquisition as detailed in the exempt annex to the minutes (as set out in the Minute Book) be approved.</p> <p>(7) That the setup of a “Graven Hill Equalisation reserve” to minimise the borrowing impact on the Council’s net revenue budget as stated in exempt annex to the minutes (as set out in the Minute Book) be endorsed.</p> <p>(8) That officers be requested to submit a further report to the</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
<p>“strategic developer”</p> <p>1.9 To approve the appointment of EC Harris as lead consultant (supported by sub consultants) to continue to provide technical support with the pre-development work necessary to support the acquisition which is wholly funded through the capacity grant as set out in Para 3.8.</p>	<p>June 2014 meeting of the Executive, setting out the business case for the governance model for the delivery of the site and proposed legal structure to facilitate the Council’s role as “strategic developer”</p> <p>(9) That the appointment of EC Harris as lead consultant (supported by sub consultants) to continue to provide technical support with the pre-development work necessary to support the acquisition which is wholly funded through the CLG capacity grant be approved.</p> <p>(10) That officers be</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	requested to arrange a site visit for Executive members and Group Leaders to the Graven Hill site.			
Agenda Item 17 Graven Hill Site Acquisition - Exempt Appendices 2 - 6	Resolved (1) That the exempt appendices be noted.	Reasons for agenda item 13 refer	Options for agenda item 13 refer	None
Agenda Item 18 Proposal for a Three Way Shared ICT Service and Harmonisation of ICT Business Applications with South Northamptonshire Council and Stratford-On-Avon District Council Exempt Report of Director of Resources	Resolved (1) That the proposed final business case to share a three way ICT Service, and the associated harmonisation of corporate and local service business applications between	This business case marks a major step towards a culture change; where we deliver as many of our services through technology as we can and harmonising our business ICT applications, with a view to stripping out costs wherever possible. The introduction of a three	Option One: To reject the proposal meaning the two services continue to operate independently. This would not deliver the benefits or financial savings to any of the three Councils, the improvements to the customer, or the transformational change	None

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>Cherwell District Council (CDC), South Northamptonshire Council (SNC) and Stratford-on-Avon District Council (SDC) be approved for implementation, subject to agreement of the Personnel Committee in relation to the staffing implications, and subject also to similar consideration and approval by the respective decision making bodies of SNC and SDC.</p> <p>(2) That the responses to the consultation process with the affected staff and trade union representatives</p>	<p>way shared ICT service will continue to build upon the existing shared service model between CDC and SNC, whilst supporting the principle of transformation of services with a third partner, SDC. It will provide increased resilience to all partners and ensure that specialisms and best practice can be developed internally to be shared across all partners.</p> <p>It will deliver improvements, increase efficiency, avoid duplication and ultimately represents the key enabler of all transformational change across all three Councils.</p> <p>It will deliver significant financial savings to all three Councils in the medium to longer term through the harmonisation of ICT</p>	<p>that is associated with the DCLG funding identified in the business case.</p> <p>Option Two: Approve the business case as attached.</p>	

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>received to date as detailed in the consultation log be noted.</p> <p>(3) That it be noted that the business case would be considered by the Personnel Committee on 12 March, where a decision on the personnel implications will be made</p>	<p>business applications, whilst in the short term, a proportion of financial savings will be delivered through existing vacancies within the current teams</p>		
<p>Agenda Item 19 Build! ® Programme Phased Delivery</p> <p>Exempt report of Head of Regeneration and Housing</p>	<p>Resolved</p> <p>(1) That agreement be given to the Council taking on the role of developer for the first 200 homes of the Council's Build! ® programme subject to</p>	<p>As set out in the exempt decision notice</p>	<p>As set out in the exempt decision notice</p>	<p>None</p>

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>resolution (6).</p> <p>(2) That agreement be given to sell 66 homes direct to individuals on an equity loan basis subject to resolution (6). These will be on the sites set out in the exempt minute.</p> <p>(3) That agreement be given to sell 49 homes on a shared ownership basis, with the unsold shares being transferred to Cherwell Community Land Trust (CCLT), on the basis that the Council receives 100% income from first sales and future stair casing receipts up to a cap of 80% subject to resolution (6). This</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>will also be subject to CCLT :</p> <ul style="list-style-type: none"> • Confirming their intent to acquire these homes and re-invest any receipts back into affordable housing within Cherwell. • Securing Registered Provider Status with the Homes and Communities Agency (HCA) • Producing a robust business plan to evidence capacity to successfully own and manage the homes. • Securing sufficient external finance to support the acquisition. 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>These will be on the sites set out in the exempt minute.</p> <p>(4) That agreement be given to sell 30 homes (for affordable rent) to CCLT subject to resolution (6). This will be subject to CCLT:</p> <ul style="list-style-type: none"> • Confirming their intent to acquire these homes and re-invest any receipts back into affordable housing within Cherwell. • Securing Registered Provider Status with the Homes and Communities Agency (HCA) • Producing a robust business plan to evidence capacity 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>to successfully own and manage the homes.</p> <ul style="list-style-type: none"> • Securing sufficient external finance to support the acquisition. <p>These will be on the sites set out in the exempt minute.</p> <p>(5) That officers be requested to submit a further report setting out recommendations for:</p> <ul style="list-style-type: none"> • The final ownership and management arrangements for the remaining 55 units in the Phase One Build! ® Programme • The delivery and 			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p style="text-align: center;">ownership options for the 62 units in the Phase Two Build! ® Programme</p> <p>(6) That authority be delegated to the Director of Resources and the Head of Law and Governance in consultation with the Head of Regeneration and Housing, Head of Finance and Procurement, Lead Member for Financial Management, Lead Member for Housing and Lead Member for Regeneration to make the final decisions on all aspects of this report (exempt annex to the minutes as set out in the Minute</p>			

Agenda Item and Recommendation	Decision	Reasons	Alternative Options	Conflicts of Interest Declared and Dispensations Granted by Head of Paid Service
	<p>Book) once they have considered the outcome of the necessary financial and legal due diligence that is currently taking place.</p> <p>(7) That increased delegated authority to the Procurement Steering Group in consultation with the Head of Regeneration and Housing and the Lead Member for Financial Management to award contracts up to the value of £3m for the Build! ® programme to enable delivery on schedule subject to resolution (6) be approved.</p>			